Pluxee UK Gender Pay Gap Report 2024



Gender pay equality is not just a matter of fairness; it is an essential step towards building a society where everyone has equal opportunities to thrive and succeed.

Introduction

Gender equality is a key part of our culture at Pluxee. We are incredibly proud of our people's **commitment** to understanding the **diversity** of each other and the benefits this can bring to our organisation.

We have a **commitment** and a **plan** to ensure that through education, communication with each other and a consistent and focus we can continue to **close our Gender Pay Gap**.

Our plan has continued to drive a **sustainable reduction** in our Gender Pay Gap.

Through a combination of diligent efforts and a **collective commitment** to equality, we have continued to see tangible **progress** in promoting **fairness** and **inclusivity** whilst **sustainably reducing** our **gender pay gap.**

At Pluxee UK, we firmly believe that every employee should be valued and rewarded equitably for their skills, expertise, and contributions, regardless of gender. Recognizing the importance of bridging the gender pay gap, we embarked on an ambitious journey to drive meaningful change within our organization. I am delighted to report that our efforts have yielded positive results.

While we are pleased with the progress we have made, we understand that our journey toward full gender equality is ongoing. We remain committed to continuous improvement, with an unwavering focus on reducing the gender pay gap even further. Our commitment extends beyond mere compliance with legal requirements – we strive to create an environment where all employees thrive and are rewarded equitably.



Thomas Nash, Senior HR Business Partner

Clarity on our calculations

With regards to the findings in this report, we have calculated Pluxee UK's gender pay gaps using the methodology as required legislatively for publishing gender pay gaps.



Pay Gap

Mean Gender The mean gender pay gap is the difference in the average hourly pay for women compared to men, within a company.

Median Gap

The median represents the middle point of a population. If Gender Pay you lined up all the women in a company and all the men, the median pay gap is the difference between the hourly pay rate for the middle woman compared to the middle

Pay Gap

Mean Bonus The mean bonus pay gap is the difference between the bonus earnings for women compared to men who received a bonus, within a company

Median **Bonus Pay** Gap

The median bonus pay gap is the difference between the midpoints

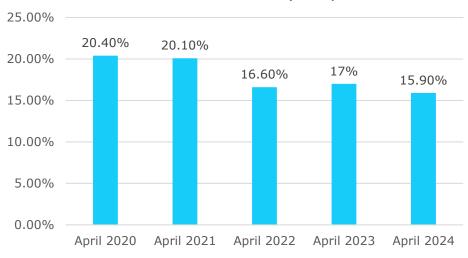
in the ranges of bonus earnings for women compared to men who received a bonus, within a company

Pluxee UK's overall pay gap data

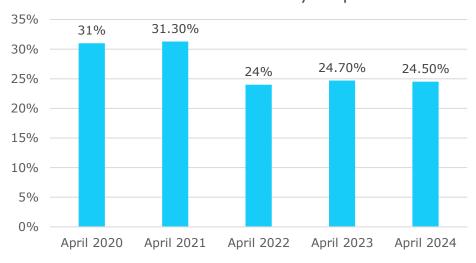
| Mean Gender Pay Gap | 2024 | 15.90% |
|---------------------|------|--------|
| | 2023 | 17.03% |
| | 2022 | 16.60% |
| | 2021 | 20.10% |
| | 2020 | 20.40% |
| | 2019 | 29.03% |

| Median Gender Pay Gap | 2024 | 24.50% |
|-----------------------|------|--------|
| | 2023 | 24.70% |
| | 2022 | 24.00% |
| | 2021 | 31.32% |
| | 2020 | 31.00% |
| | 2019 | 34.16% |

Mean Gender Pay Gap



Median Gender Pay Gap



Pluxee UK's overall bonus gap data

| Mean Gender Bonus Gap | 2024 | 32.30% |
|-----------------------|------|--------|
| | 2023 | 36.19% |
| | 2022 | 27.14% |
| | 2021 | 54.90% |
| | 2020 | 45.80% |
| | 2019 | 67.18% |

| Median Gender Bonus Gap | 2024 | 21.70% |
|-------------------------|------|----------|
| | 2023 | 26.74% |
| | 2022 | -171.95% |
| | 2021 | 72.10% |
| | 2020 | 16.10% |
| | 2019 | 27.58% |

Our bonus gap is driven by a variance in the value of bonus eligibility for roles with a high commercial impact which attract higher salaries than the average salary at Pluxee UK.

Bonus within Pluxee UK includes cash bonuses, share incentives, commission and vouchers (recognition).

A view of employee gender representation across the organisation

The difference in male and female employees within the upper quartile of pay is impacted by the proportion of male employees in commercial roles which has an impact on pay. We are really encouraged by our gender diversity across all leadership roles and can use the focus we have placed on this area to drive the same representation across the whole organisation.

By Gender

| Upper | Male | 57% |
|-----------|--------|-----|
| | Female | 43% |
| | | |
| Upper Mid | Male | 26% |
| | Female | 74% |
| | | |
| Lower Mid | Male | 44% |
| | Female | 56% |
| | | |
| Lower | Male | 33% |
| | Female | 67% |

For us, gender diversity is not just about pay, it is about ensuring equal representation at all levels in the organisation.

We are really proud to have a very balanced leadership team which provide representation across genders for our people. Particularly ensuring that we have all colleagues having access to a gender balanced management team to support the success and diversity of our business.

| Organisation hierarchy | % of female employees | % of male employees |
|---|-----------------------|---------------------|
| Country Leadership Team (Executive Committee) | 57% | 43% |
| Senior Leadership Team (CLT + Senior Leaders) | 44% | 56% |
| Total company | 60% | 40% |

Our Gender Pay action plan

Ensuring leadership team is engaged and held accountable

Establish targets to increase the representation of female individuals in management

Develop scorecard to track and measure progress

Continue to train all employees across the business on gender issues

Supporting the attraction, development and growth of our people

Review of attraction, development, and progression policies and processes

Equal gender representation at all stages of the recruitment process

Review career pathways, creating opportunities into management and leadership roles

Identifying internal talent pools with a specific focus on female talent prior to commencing any external recruitment

Elevating the voices of our people

Profiling (role models) and networking opportunities for female employees

Storytelling lived experiences – enabling a 'safe space' culture for dialogue and positive intent

Education / learning programmes

Our targets

| Measure | Target | Current performance |
|--|--------|-----------------------|
| Reach 50% representation of women in leadership roles by 2025 | 50% | 44% |
| Reach 50% representation of women in all roles in the business by 2025 | 50% | 60% |
| Ensure 100% of our employees work for gender balanced management teams | 100% | 100% |
| Reach a Gender Pay Gap of 10% by 2025 | 10% | 15.9% (April 2024) |